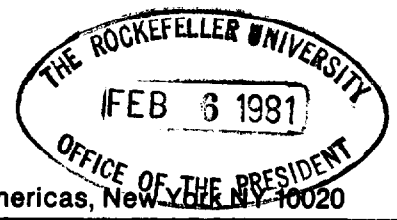


Ibec Inc.



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February 4, 1981

Dr. Joshua P. Lederberg, President
Rockefeller University
1230 York Avenue
New York, N. Y. 10021

Dear Dr. Lederberg:

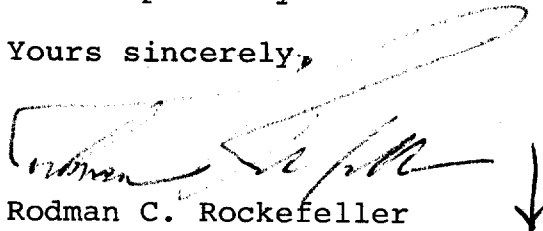
I am writing to thank you for your courtesy and hospitality to Jonathan Taylor, Lowell Hoskins and me. We greatly enjoyed the opportunity to talk with you and came away with a sense of satisfaction and accomplishment.

The issues surrounding the commercial breeding business as it confronts the evolving field of genetic engineering are not simple. We continue to fear that we will be left behind by a substantial discontinuous change in the scientific processes we have come to depend upon. At the same time, we have the natural desire to promote such changes to our own advantage. Within that apparent contradiction we have the natural anxiety to collect data on a current basis in order that we can anticipate change with sufficient timeliness for our purposes.

Your offers of assistance and possible efforts in actual research projects were quite clear and appreciated. We will be back to you with the next step, namely, another interview with the senior technical people from the two poultry breeding companies. That interview should raise the level of discussion substantially and from it we hope we will be able to begin to draw firm conclusions.

Many thanks again for your hospitality.

Yours sincerely,

A handwritten signature in dark ink, appearing to read "Rodman C. Rockefeller". Below the signature is a large, stylized arrow pointing downwards and to the right.

Rodman C. Rockefeller

RCR/cs